APLEONA

> Gender Pay Reporting

As we enter the second year of Gender Pay Reporting, Apleona HSG Limited remains strongly committed to supporting the principles of equality and diversity in the workplace, as we continue our pledge to ensuring gender balance through an inclusive and engaging culture.

Whilst the gender pay gap has widened slightly by 3.3% this has mainly been driven by the award of two national contracts, whereby 77% of transferring employees were from lower quartile paid positions.

The overall headcount has slightly reduced between the two reporting years, which in turn has affected our gender balance, reducing by 1% to 41% for women compared to 59% for men. During 2018 we committed to a gender pay gap audit where the need for updated job grading frameworks and bonus schemes became top of the agenda. Subsequently, 28 employees became eligible to participate in an Executive and Management bonus scheme, of which 32% were female.

Outside of the above, the amount of bonus payments paid to our female population increased by 4.5%, with the number of women receiving a bonus increasing by 1.5%.

Operating in the service orientated business, we find that either gender can still be over represented in specific roles. Cleaning operative positions remain female dominated equating to 58%, of which 60% of our female colleagues work part time. With the closure of one of our Divisions in Q1 2018, those traditionally dominated areas such as engineering and security now only have 6% of females.

Females in management positions equates to 33% and we remain committed to equality of opportunity and regardless of gender, and more employees are encouraged to develop and maximise their potential through our bespoke Talent and Management Programmes.



James Thoden van Velzen, Apleona UK & Ireland CEO



Jane Podmore,
Apleona HR Director (UK & Ireland)

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Hourly Rate Averages		
Males (mean) 12.7%	Females (mean) 10.8%	
Mean Differences	14.9%	
Males (median) 10.2%	Females (median) 9.6%	
Median Differences	6%	
Bonus Pay		
90.7%	66.7%	
LOWER (mean)	LOWER (median)	
In Receipt Of Bonus		
4.8%	5.4%	
MEN	WOMEN	

	Upper Middle	Overtile	
	Upper Middle Quartile		
%	49.5%	50.5%	
MEN	MEN	WOMEN	
Lower Middle Quartile		Lower Quartile	
%	52.2%	47.9%	
MEN	MEN	WOMEN	
n S'	MEN rtile %	MEN MEN Ttile Lower Quartil 52.2%	

The data in this report is accurate at the snapshot date of 5th April 2018 and is reported in line with UK Government reporting legislation.